

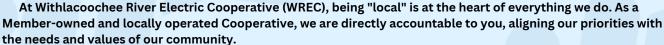


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A Message from your General Manager

Dear Members,





Our employees live and work throughout our service area. We share the same neighborhoods and enjoy the same activities as a community should. Because we are local, we provide easy access to support and ensure a personalized service to you.

Reflecting on the 2024 hurricane season, Hurricanes Debby, Helene, and Milton caused unprecedented damage.

On August 4th, Hurricane Debby produced extensive coastal flooding, impacting thousands of homes and businesses. Our dedicated crews worked tirelessly throughout the night to restore power and turn the lights back on.

On September 26th, Hurricane Helene brought one of the highest storm surges ever recorded in our service territory, mainly affecting our coastal areas. The historic flooding left thousands without a home, placing many of our Members and WREC employees in unfortunate circumstances. Our teams used all available resources to expedite the restoration process for the 109,939 outages caused by the storm, successfully reaching 95% restoration within 48 hours.

Less than two weeks later, on October 9th, Hurricane Milton left behind catastrophic inland flooding and wind damage with widespread reports of tornadoes, downed trees and power lines, and significant outages. This storm left 203,934 Members without power in the blink of an eye. For the third time within 2 months, WREC mobilized its team into action to face the devastation caused by the worst hurricane to ever hit our service territory. We brought in additional crews from across the country, even some from as far away as Canada. We strategically staged them locally, at base camps, to accelerate our recovery efforts, making storm repairs more efficient. Despite the extensive damage, our crews weathered the storm day and night, achieving historical restoration, to 95% of those who could safely receive power within 72 hours.

The unwavering dedication of all of us proved the resilience of our team and our community. As General Manager, I am deeply grateful to all of our employees for their exceptional hard work and commitment during those difficult times. Their support and preparedness were essential in ensuring everyone's safety.

Last year's flooding and outages disrupted our daily lives and placed tremendous financial strain on WREC. While still recuperating from supply chain delays from the pandemic, we estimated \$49 million in storm related costs.

Today, I'm proud to say that in spite of it all, the Cooperative is now fully operational and stocked with a two-year supply of necessary products such as residential transformers, distribution poles and other essential materials. This inventory will help us continue to meet the demand of hyper growth in our service territory while providing storm hardening and infrastructure upgrades for the upcoming hurricane seasons.

Through all of these storms, with fiscal responsibility and efficiency, we were able to return \$23.2 million to our Members last year. Staying local and committed to our 7th Cooperative principal, "concern for the community we serve", we remained diligent, awarding \$1.2 million in scholarships to local high school graduates. We contributed time, resources and money to organizations such as United Way, Vincent House, Scouting America, and numerous other youth, elderly and community focused organizations. Additionally, we continued to foster economic development, supporting local businesses and creating skilled jobs to build a stronger, more prosperous future for all.

It is always an honor to serve you, and we look forward to continuing our work together strengthening our local economy, supporting growth, and creating an even brighter, more resilient community.

Thank you for being a valuable Member of WREC.

Sincerely, Lawred B. Lamber FIT

David B. Lambert II

Executive Vice-President and General Manager

BOARD OF TRUSTEES

DISTRICT 1



Robert W. Strickland Vice-President

DISTRICT 2



David S. Hunnicutt

DISTRICT 3



Patricia P. Bechtelheimer

DISTRICT 4



Alan F. Hengesbach Secretary/Treasurer

DISTRICT 5



Robert J. Barthle

DISTRICT 6



Terrence E. Schrader Board President

DISTRICT 7



Desmond G. Little

DISTRICT 8



Paul R. Little

DISTRICT 9



Kimberly L. Kinney



MANAGEMENT TEAM

Your Cooperative is guided by a seasoned team boasting over 350 years of collective experience at WREC.



Executive Vice-President & General Manager David B. Lambert



Executive Assistant
Cynthia Noll



Member Relations Manager Gary Steele



Accounting & Finance
Manager
Heriberto Hernandez



Engineering & Tech Support Manager Travis Weaver



Energy Delivery & System Reliability Manager Ralph "Joe" Burdin



Bayonet Point District Manager John McCarty



Crystal River
District Manager
Jamen Monbarren



One Pasco Center District Manager Ricky Gude



West Hernando District Manager Benjamin Cooper



System Operations
Manager
Marlin Sexton



Human Resources, Job Training & Safety Manager Kristina Walzak



Information Technology Manager Mike Gayda



Resilience and Recovery After

Hurricanes Helene and Milton were historic events for our service area. Significant impacts occurred including widespread damage and flooding to our electrical infrastructure, leading to extensive power outages. WREC with the help of mutual aid assistance, worked tirelessly around the clock to restore power, demonstrating their unwavering commitment to the community.

Tree trimming crews from as far away as Canada and California, and line crews from as far as Michigan and Texas, were brought in to assist with the historic damage. Thanks to the combined efforts of these crews and the hard work of our WREC teams, we were able to restore electricity to 95% of those who could safely receive it within 72 hours, which the State of Florida considers to be fully restored—our fastest restoration time after a major hurricane.

To support these efforts, WREC set up two base camps to host the 1,500 mutual aid assistance personnel. Despite the challenges posed by downed power lines, flood waters, and damaged infrastructure, the resilience and dedication of our team ensured that power was restored as quickly and safely as possible.











Hurricanes Helene and Milton



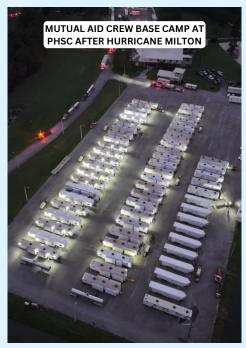


"Our top priority was the safety and well-being of our Members and the community, while being fully committed to restoring power as quickly and safely as possible. We appreciate our Members' patience and understanding during that challenging period."

-David B. Lambert II,
WREC's Executive Vice-President and General Manager





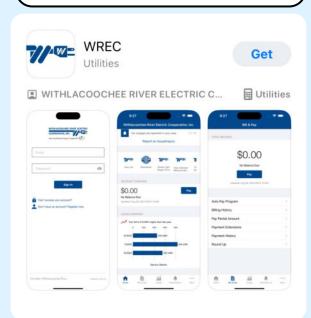


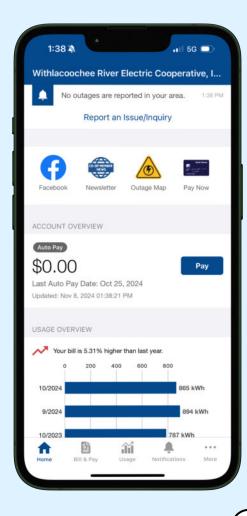


We Make it Easy

The Mobile App

WREC has transitioned to the new WREC mobile app, a customized version of the former SmartHub app. It retains all the features you loved in SmartHub, now with a unique WREC touch. As of the end of 2024, over 158,000 Members have started using the mobile app. Be sure to make the switch before May.





E-Billing

E-Billing reduces paper use by eliminating the need to print your monthly electric bill. Our paperless billing program reached 75,424 Members in 2024, an increase of 10,688 Members from the previous year.

wrec.net

WREC's website had 906,947 visits in 2024.

Outage Notification System

WREC's outage notification system reached 43,846 subscribers, an increase of 11,638 in 2024. Members can enroll via the website or the WREC mobile app and be alerted if an outage occurs in their area.

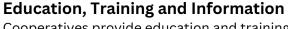
EFT/ Automatic Payments

Automatic Payments has over 74,991 Members enrolled, an increase of 10,433 from last year. This program automatically deducts your monthly electric bill from your checking or savings account.

Operation Round-Up

In 2024, Operation Round-Up reached 38,855 Members who rounded up their bills to help others, an increase of 1,208 Members. Funds collected from this program are used to assist families in need who have suffered a catastrophic event through no fault of their own.

The Seven Cooperative Principles



Cooperatives provide education and training for their Members, elected representatives, managers and employees so they can contribute effectively to the development of their Cooperatives. 01 07

Concern for Community

Your Cooperative is proud to be community owned and involved in projects that make our community a better place.

Democratic Control

The Board of Trustees are elected by the Membership. Each Member has one vote. Trustees set policies and employ the General Manager.



Open Membership

Any person, firm, association, corporation, business trust, partnership, Federal agency, state or local political agency are eligible for Membership.

Economic Participation

Any funds remaining at the end of the year are allocated to the membership through the Capital Credits process and/or Revenue Rate Reductions.

03 05

Autonomy and Independence

Cooperatives are autonomous, selfhelp organizations controlled by their Members.

Cooperation Among Cooperatives

Cooperatives serve their Members most effectively and strengthen the Cooperative movement by working together through local, national, regional and international structures.

Cooperation

Among

Cooperatives









Cooperation Among Cooperatives is one of the founding principles of Cooperatives. In 2024, WREC sent multiple mutual aid crews to assist North and Central Florida Cooperatives as well as a Co-op in Louisiana that were impacted by severe storms and hurricanes. Their commitment exemplified the true spirit of Cooperatives. During these challenging times, our collective strength and support for each other truly shine. Thank you to all of the crews for showcasing the power of mutual aid.













YEAR IN



JANUARY

- WREC and employees donated \$106,546 to United Way.
- WREC sends Mutual Aid Relief to North Florida to assist Talquin and West Florida Electric Co-ops.
- WREC linemen gave a presentation at Moton Elementary School for Career Day.



F

FEBRUARY

- WREC hosted the Commissioner of Agriculture & Consumer Services, Wilton Simpson, and leaders from Electric Co-op's across the State of Florida at our Dade City office.
- WREC hosted
 Congressman Gus
 Bilirakis and his
 committee at our Dade
 City Office for community discussions.
- Conducted our annual review of our hurricane preparedness plans to be better prepared for storm season.

M

MARCH

- Board Trustee, Paul R. Little, received a Certificate of Achievement for completing the Credentialed Coordinator Director Program.
- District Managers, David Gonzalez and Joe Marina were honored as recipients of the 2024 Heroes Among Us Award.
- Employees participated in Career Day at Lecanto Elementary School.
- Employees volunteered laying sod for a You Thrive Florida home sponsored by WREC.
- Safety demonstration at Hernando Elementary School.
- Employees participated in Career Night at Deltona Elementary School.



APRIL

- Employees participated in United Way's Kick Start to Literacy kickball tournament.
- Vincent House transitional employees started at BP and WH offices.
- Employees participated at the Career Day Fair at PHSC.
- Employees participated in Pasco County's Disaster Expo.



M

MAY

- WREC hosted a Vincent House Breakfast Fundraiser.
- Recipients of the WREC Educational Foundation scholarship were announced.
- WREC sponsored and attended Feeding Pasco's Elderly Leadership Breakfast.
- OPC District Manager, Ricky Gude received a certificate of appreciation for WREC's ongoing support at Kirkland Ranch's award banquet.
- WREC donated and installed lighting at Ernie Wever Park.
- WREC sent mutual aid crews to North Florida to help Talquin and Escambia Electric Co-ops.



JUNE

- Employees participated in the Hernando County Hurricane Expo.
- Employees volunteered at the Rap River Run event.
- Pasco County teachers visited OPC office to learn more of what skills they can teach students.
- WREC General Manager, David Lambert, was honored at Hernando County Commissioners Meeting for lighting Ernie Wever Park.
- WREC General Manager, David Lambert, and employees attended a Line Workers Bootcamp Graduation ceremony at Lake-Sumter State College in Sumterville.
- WREC hosted a groundbreaking Veteran housing event at Magnolia Oaks.

REVIEW



JULY

 Donated \$10,000 to the Citrus County Sheriff's Foundation. The money helped the marine unit purchase lights, sirens and radios that were installed on the lifesaving boat "Dauntless".



AUGUST

- Restored power after being affected by Hurricane Debby.
- Sent Mutual Aid crews to assist Central Florida Electric Cooperative with Hurricane Debby restoration.
- Donated \$10,000 to Lake-Sumter State College Foundation for the Line Workers Bootcamp.



SEPTEMBER

- Sent Mutual Aid crews to Louisiana to help fellow Cooperative DEMCO after being hit by Hurricane Francine.
- Restored power after being affected by Hurricane Helene.

OCTOBER

- Participated in a "Touch a Truck" at the Lacooche Boys and Girls Club Halloween event.
- Attended the Lake-Sumter State College Line Workers Bootcamp graduation.
- Restored power after being affected by Hurricane Milton.

N

NOVEMBER

- Hosted a Breakfast Fundraiser for the Withlacoochee Scouting Districts for Scouting America.
- Supported Veterans
 Day at Lacoochee
 Elementary School.
- Participated in the Great American Teach-In at multiple schools throughout our service area.
- Employees completed Member Service Excellence training.



DECEMBER

- Announced \$23.2 million Capital Credits Refund.
- Donated to the Marines Toys for Tots program and supplied gifts to dozens of local families through the Angel Tree Program.
- Sponsored Wreaths Across America.



COMMITTED TO A CULTURE OF SERVICE EXCELLENCE













Member Owned, Community Focused















As a community-owned business, WREC is deeply rooted in the communities we serve. We support local organizations, employ your family and neighbors, and provide safe, affordable, resilient energy. Our mission is to exceed Members' expectations with innovative solutions that enhance quality of life and uplift community vitality.









Empowering Communities

WREC is not just a provider of electricity; it's a cornerstone of community support and empowerment. Founded on the mission, "To exceed our Member's expectations by providing safe, resilient electric service at the best possible value while enriching and strengthening the communities we serve," WREC goes beyond delivering power to enrich the lives of our Members and the broader community.

At the heart of WREC's community engagement efforts is our commitment to giving back. Through various programs and projects, WREC channels its resources and expertise to uplift and support the local initiatives that matter most to our Members.

WREC prioritizes education, community involvement, and safety while engaging in school/career events to inspire those about energy careers and promote electrical safety. By partnering with local schools, we foster educational opportunities and cultivate interest in critical fields.













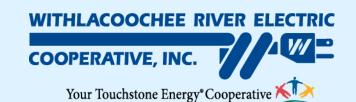






We actively support community events and organizations including Scouting America. We also sponsor local initiatives, and support mental health organizations such as Vincent House, reinforcing our commitment to community development. Beyond electricity, WREC supports local nonprofits through financial contributions and volunteer efforts with organizations like Angel Tree, United Way, Habitat for Humanity, and You Thrive Florida, ensuring essential services reach those in need.

Through these initiatives, WREC fulfills its mission to enhance and support our communities. By delivering exceptional service and actively promoting community welfare, we set a benchmark for responsible and compassionate electric Cooperatives. Our efforts not only light up homes but also brighten lives, ensuring ongoing community vitality.



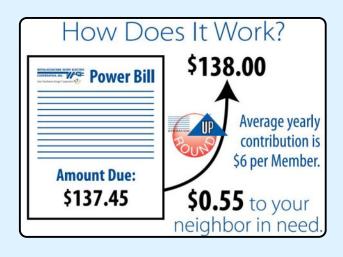


Operation Round-Up

690 Families Helped with Over \$2.5 Million Disbursed to Assist WREC Members in Need!

Unlike many other charities, every dollar that is donated to ORU is available for distribution!

Catastrophic events can occur at any time throughout our lives, but thanks to the generosity of our Members, a helping hand is there to provide assistance through <u>WREC's Operation Round-Up</u>. This program has over 38,855 participating Members who have their monthly energy bill rounded up to the nearest dollar. Since 1994, Operation Round-Up has helped 690 families and provided over \$2.5 million in assistance to those in need.





Meet Barbara from Port Richey

Barbara and her daughter Patricia reached out to Operation Round-Up after Barbara, who has been suffering from multiple medical conditions and is reliant on oxygen 24/7, recently had a stroke. While in the hospital, her air conditioner broke. Patricia, who sustained severe brain injuries due to a car accident, is her mother's sole caregiver. Their doctor confirmed that fixing the air conditioner was vital for Barbara's health.

Thanks to the generosity of our Members who participate in this worthwhile program, Barbara was able to get her air conditioner fixed.

OPERATION ROUND-UP DISBURSEMENT \$6,744.00

During 2024, Operation Round-Up helped 9 families totaling \$75,824. This worthwhile program has disbursed a total of \$2,583,112.27, helping a total of 690 families! For more information visit our website at wrec.net



Meet Margaret from Brooksville

Margaret is a widow who faced breast cancer and lost her husband in 2020. After beating cancer, she developed vascular necrosis which has lead to three surgeries. Unable to work during her recovery, her family was able to help financially. Recently, her well started going dry, and she lacked the funds for a new one.

Thanks to the generosity of our Members, who contribute to Operation Round-Up, we were able to get her a new well.

OPERATION ROUND-UP DISBURSEMENT \$12,000.00

Meet Ellen from Brooksville

Ellen requires electronic monitoring of blood pressure and suffers from osteoarthritis, which requires the use of an electronic lift chair. She began losing power to her appliances and after further inspection it was determined she needed a new electric interior house panel.

Thanks to the generosity of our Members who contribute to Operation Round-Up, she was able to have this replaced.

OPERATION ROUND-UP DISBURSEMENT \$6,180.00





Dear, WREC Educational Foundation, Inc.,

I am writing to express my sincere gratitude for being selected as a recipient of the WREC Educational Foundation, Inc., Scholarship for the 2024 fall school year and beyond. I am deeply honored to have been chosen for this prestigious award, and I am extremely appreciative of your generosity and support.

Receiving this scholarship means so much to me and will significantly impact my educational journey. I will be entering college in the fall as a freshman, majoring in Computer Science at Saint Leo University. This scholarship award will not only alleviate some of the financial burden of tuition and related expenses but also enable me to focus more intently on my academic and extracurricular pursuits. Your investment in my education is an encouragement and a reminder of the importance of hard work and dedication.

Your support will enable me to make the world a safer place and make every day life easier, and I am committed to making the most of the opportunities that lie ahead. I am inspired by your commitment to helping students like myself achieve their dreams, and I hope to one day be in a position to give back and help others in a similar manner.

Thank you once again for your generosity and belief in my potential. I am determined to honor your support by excelling in my studies and making a positive impact in my field and community.



James Coleman Class of 2024 Bishop McLaughlin High School Enrolling at Saint Leo University



PROVIDING OPPORTUNITY THROUGH EDUCATION

Over \$19.8 Million In Scholarships Awarded!

Dear, WREC Educational Foundation, Inc.,

My name is Violet Lalone, and I was a recipient of one of the WREC Educational Foundation scholarships. I want to express my deepest gratitude for helping me to achieve my dreams of running my own business one day.

Your generous contribution to my education is absolutely a lifechanging event for me. With this opportunity, I will be able to worry less about the financial burden associated with school and more about my academic success.

I again am very thankful for your generosity and your support in my higher education. I will use this scholarship to achieve my highest potential in my academic endeavors.



Violet Lalone Class of 2024 Nature Coast Technical High School Enrolling at Pasco Hernando State College



Investing in our communities and families continues to be one of the guiding principles of electric Cooperatives across the country. Since 1997, your Cooperative's Educational Foundation has awarded 2,524 college scholarships with a potential payout of \$19.8 million. The recipients of these scholarships may attend any in-state regionally accredited college, university or technical school. The Cooperative funds this life changing program using abandoned Capital Credits that would otherwise be forfeited to the State of Florida as abandoned property.

Dear, WREC Educational Foundation, Inc.,

I am so grateful to you for awarding me this scholarship. The amount of help this will provide me and my family is immeasurable. Without this scholarship, I would not be able to achieve my dreams of going to a university school earning my degree in communications disorders.

I plan on majoring in Biology and Health professions while earning a double minor in music and communications, which I plan to use as a Speech Language Pathologist with the emphasis of my plan of care being music therapy. I also plan on getting involved in the chorus and band as those are my passions, as well as joining either the weightlifting team or the track and field team.

This scholarship will help pay for my tuition, textbooks and housing expenses and will help me focus on my academic pursuits. Without your donation, I wouldn't be able to raise the funds necessary to fulfill my ambition of becoming a Speech Language Pathologist. Thank you for your support and investment in my future.



Marielle Berube Class of 2024 River Ridge High School Enrolling at Saint Leo University Dear, WREC Educational Foundation, Inc.,

These past couple of months have been very interesting for me. During these last two months I have had many unexpected obstacles thrown my way and because of that, my start to the summer has been hectic and less than ideal.

One thing I wanted to do was just take some time to count my blessings. This scholarship that you have awarded me with came to mind. I'm so thankful to have received it and it will help me tremendously to achieve the goals that I have set for myself. In these past months God has shown me that my plans might get messed up and not go my way, but he has a perfect plan for me that cannot be messed up and he will always provide for me. This scholarship is just one of the many ways he has provided and shown his love for me.

I wanted to thank you again for helping me achieve my goals and I will always be grateful for what you have done for me, even after all my schooling is done and I'm out in the workforce. You guys are making big impacts in the lives of your scholarship recipients and in the lives of those they will come in contact with. Keep up the good work, God is using you for his glory and to build his kingdom. Thank you again and God bless you.



Kyle Lofley Class of 2024 Seven Rivers Christian School Enrolling at Withlacoochee Tech

SYSTEM RELIABILITY (SAIDI)

In 2024, the most significant impacts on SAIDI numbers were due to WREC experiencing downed trees in the right-of-way, car accidents involving poles, lightning strikes, and three hurricanes. Despite these challenges, WREC was able to restore power rapidly.

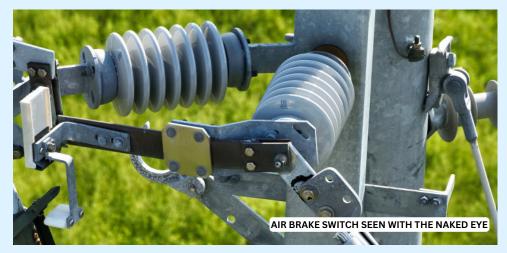
One of the primary measures we use to assess the reliability of our system is the System Average Interruption Duration Index (SAIDI), which indicates how quickly our crews can restore power to our Members. Our System Reliability team tracks the average duration of power interruptions per Member over a specific period. In 2024, the average outage duration per Member was 81.682 minutes, from outage commencement to full restoration.

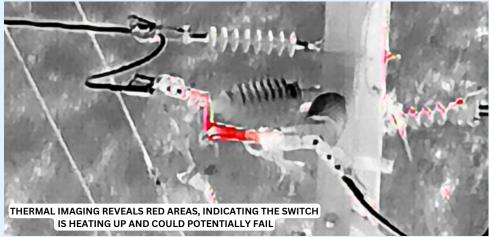
Ensuring robust electric service is a top priority for your Cooperative. By investing in state-of-the-art storm-hardening equipment, conducting regular maintenance, and implementing advanced technologies to minimize disruptions, we significantly enhance the reliability of your power supply. We recognize the critical role of uninterrupted electricity in your daily life and are committed to maintaining the highest service standards.

SYSTEM RELIABILITY CHART

Year	Total SAIDI
2021	86.983
2022	87.620
2023	68.845
2024	81.682







Our System Reliability Team employs advanced drones to pinpoint problematic areas, report recurring equipment failures, and identify vulnerabilities to prevent future outages. The images above show one of WREC's air brake switches with the naked eye and through a thermal camera. Additionally, drones can provide aerial views of power lines after major storms or hurricanes to assess damage.





2024 By The Numbers

Committed to Strategic Management	2024	2023	2022
•	2024	2023	ZOZZ
Average Number of Active Accounts	255,751	245,149	237,057
Total kWh Purchased by Cooperative Members	4,762,342,417	4,536,842,794	4,359,276,121
Average Monthly Residential kWh Usage	1,244	1,228	1,219
Total kWh Purchased by Cooperative	4,924,704,244	4,686,915,176	4,552,626,790
Cost of Power Purchased by Cooperative	\$373,235,218	\$355,138,752	\$390,209,416
System Peak Demand in Kilowatts (KW)	1,079,000	1,109,500	1,117,150
Number of Full-Time Employees	572	558	519
Retirement of Capital Credits/ Deferred Revenue Reduction Refunds	\$23,202,460	\$23,198,025	\$22,186,624



586 Employees

In 2024, WREC Had...



46,280 Disconnects



11,848 New Services



399 Fleet Vehicles



11,979 Miles of Energized Lines



3,767,342 Miles Driven



43,074 Reconnects



255,147 Member Calls Answered

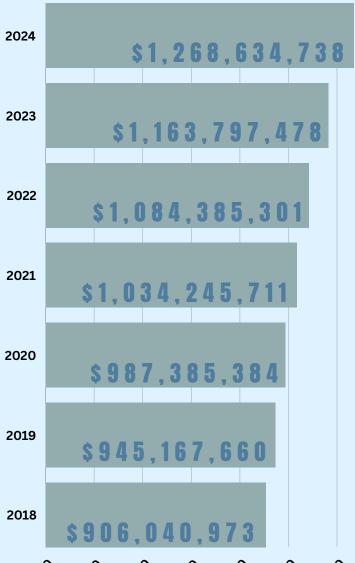




2024 By The Numbers

UTILITY PLANT

Includes substations, poles, wire, meters, etc.

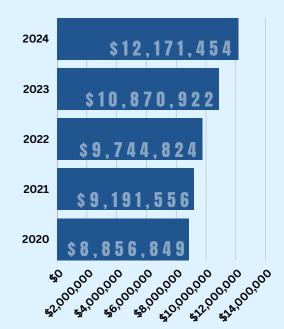


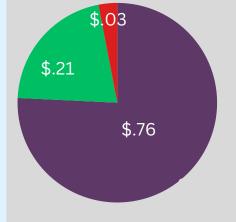
USAGE (kWh)

Average Residential



PROPERTY TAXES

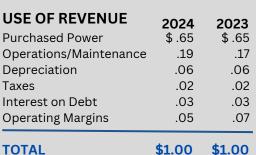


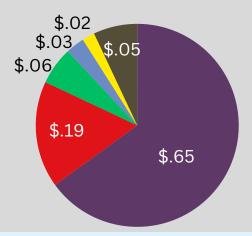


THE ENERGY DOLLAR SOURCE OF REVENUE 2024

URCE OF REVENUE20242023Residential\$.76\$.76Commercial.21.21Miscellaneous.03.03

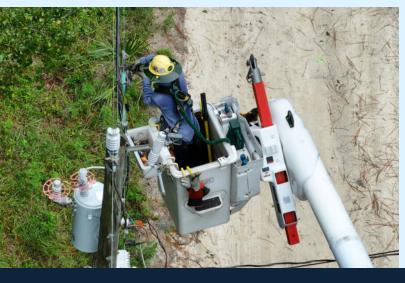
TOTAL \$1.00 \$1.00











2024 COOPERATIVE SERVICES

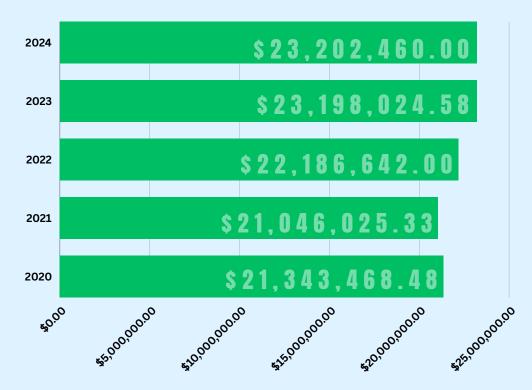
The chart below displays your Cooperative's growth for the past 15 years



2024 CAPITAL CREDITS RETURN

2024 \$23,202,460.00	201214,177,947.24
2023 23,198,024.58	201114,205,748.61
202222,186,624.00	201014,207,534.22
202121,046,025.33	200914,394,160.28
202021,343,468.48	200814,163,123.30
2019 21,195,458.42	200714,151,954.90
2018 21,237,032.67	200614,000,041.79
2017 20,147,567.19	2005 13,735,562.17
201625,189,552.04	200413,074,532.82
2015 25,187,905.58	2003 12,082,542.22
2014 15,186,202.39	Prior 113,611,053.75
201315,173,453.48	Totals \$506,097,975.46

Your Cooperative has returned more than \$506 million in Capital Credits and Deferred Revenue Reduction Refunds.





WREC presenting the Pasco County Board of County Commissioners with their 2024 Capital Credits check.



WREC presenting the Hernando County School Board with their 2024 Capital Credits check.



WREC presenting the Citrus County Board of County Commissioners with their 2024 Capital Credits check.

STATEMENTS OF

REVENUE AND PATRONAGE CAPITAL & BALANCE SHEETS

STATEMENTS OF REVENUE AND (For years ended December 31st)		CAPIT		BALANCE SHEETS (as of December 31st)		
- To years ended becember 513t)	2024		2023	ASSETS	2024	2023
OPERATING REVENUES	\$ <u>576,262,306</u>	\$	549,394,707	ELECTRIC PLANT		
				Production Plant\$ 2	0,195,760	\$ 20,195,760
OPERATING EXPENSES	272 221 660		255 122 212	Distribution and Transmission Plant		 1,008,955,915
Cost of Power			355,123,312	General Plant 108		 96,448,023
Transmission Expense			15,440		0,169,235	 38,197,780
Distribution Expense - Operations	· · · · · · · · · · · · · · · · · · ·		27,120,130	TOTAL ELECTRIC PLANT	8,634,738	 1,163,797,478
Distribution Expense - Maintenance			35,530,260	(Accumulated Provision for Depreciation)	7,374,536)	 (383,490,108)
Consumer Accounts Expense		• • • •	14,896,187	TOTAL ELECTRIC PLANT - COST LESS		
Sales Expense			564,478	DEPRECIATION86	1,260,202	 780,307,370
Administrative and General Expense	20100105		15,232,361	OTHER PROPERTY AND INVESTMENTS		
Depreciation Expense	40 757 047		33,387,997	Non-Utility Property	503,369	 503,369
Taxes			13,339,320	Investments in Associated Organizations	31,494,123	 168,998,375
Other Deductions	/ \		631,700	Special Funds	11,500	 50,447
(TOTAL OPERATING EXPENSES)	. (533,042,350)	• • • •	(495,841,185)	TOTAL OTHER PROPERTY AND INVESTMENTS 182	2,008,992	 169,552,191
				CURRENT ASSETS		
				Cash and Cash Equivalents	31,763,222	 106,502,482
OPERATING MARGINS BEFORE				Other Investments	77,558,378	 138,925,368
FIXED CHARGES	. 43,219,956	• • • •	53,553,522	Accounts Receivable (Less Provision for Credit		
FIXED CHARGES	(10.226.062)		/ ··	Losses of \$206,619 in 2024 and \$187,638 in 2023)	15,413,135	 14,065,381
Interest on Long-Term Debt	. (18,326,863)		(15,807,684)	FEMA Receivable4	2,965,158	 821,727
OPERATING MARGINS AFTER				Unbilled Revenue	32,175,815	 29,323,845
FIXED CHARGES	. 24,893,093		37,745,838	Notes Receivables	2,124,016	 2,000,766
				Materials and Supplies	1,378,452	 84,453,573
OTHER MARGINS	F 70F 7F0		0.044.475	Prepayments and Other Current Assets	4,592,107	 14,397,001
G&T Cooperative Capital Credits	. 5,795,759		6,241,475	TOTAL CURRENT ASSETS 45	7,970,283	 390,490,143
Other Capital Credits and				TOTAL ASSETS	1,239,477	 1,340,349,704
Patronage Dividends			2,158,459	-		
TOTAL OTHER MARGINS	· <u>9,233,379</u>	• • • •	8,399,934	EQUITIES AND LIABILITIES		
				EQUITIES		
NET OPERATING MARGINS	· <u>34,126,472</u>	• • • •	46,145,772	Memberships	1,129,580	 1,088,360
				Patronage Capital	6,134,148	 676,933,782
NON-OPERATING MARGINS	12 222 212		1.1.107.040	TOTAL EQUITIES	7,263,728	 678,022,142
Interest Income			14,107,642	LONG-TERM LIABILITIES		
Net Gain on Disposal of Plant			355,467	Long-Term Debt - Non-Current Portion 60	5,486,828	 532,679,675
Subsidiary Net Gain			721,166	Deferred Compensation Payable	190,502	 50,447
Other Non-Operating Margins			1,078,142	TOTAL LONG-TERM LIABILITIES	5,677,330	 532,730,122
TOTAL NON-OPERATING MARGINS		••••	16,262,417	CURRENT LIABILITIES		
NET MARGINS	. 52,402,826	••••	62,408,189	8	3,211,108	 30,269,561
PATRONAGE CAPITAL,	676 000 700		627 722 640	Accounts Payable	6,405,824	 43,094,869
BEGINNING OF YEAR	. 676,933,782	••••	637,723,618	Consumer Deposits	35,722,555	 32,891,294
(NET RETIREMENT OF	(00.000.000)		(00.400.005)	Other Current or Accrued Liabilities 1	L3,973,515	 12,171,023
CAPITAL CREDITS)			(23,198,025)	TOTAL CURRENT LIABILITIES	9,313,002	 118,426,747
	#70C 404 4 f0		#C7C 000 700			
PATRONAGE CAPITAL, END OF YEAR	. \$706,134,148		\$676,933,782		8,985,417	 11,170,693 1,340,349,704



Withlacoochee River Electric Cooperative, Inc., completed its annual Member-wide customer satisfaction survey, where 4,500 Members were asked to participate. The Member responses were sent to the American Customer Satisfaction Index (ACSI®), a company that measures customer satisfaction across multiple industries throughout the entire United States. For 2024, WREC received an ACSI score of 91, on a 100-point scale.* WREC's score is higher when compared to publicly measured investor-owned utility scores and municipal utility scores reported in the syndicated 2024 ACSI Energy Utility Study and places WREC 17 points higher than the average investor-owned utility score of 74, as well as 16 points higher than the municipal utilities score of 75, per the industry ratings. For more information, please visit https://theacsi.org/industries/energy-utilities/.

*Disclaimer: Compared to publicly measured energy utilities in the ACSI® survey of customers rating their own energy utility. Results based on data collected between October 21 - 28, 2024. ACSI and its logo are registered trademarks of the American Customer Satisfaction Index LLC. For more about the ACSI, visit www.theacsi.org.





