Our Cooperative is blossoming

Democratic Control
Voluntary and Open Membership
Autonomy Participation
Education and Training
Concern for Community
Cooperation Among Cooperatives

The 7 Cooperative Principles

2018 Annual Report
Quotes from Coop Members on WREC’s Facebook Page

“Thank you guys for coming to our aid!”

“I can appreciate being a member of a Coop that takes care of the people!”

“I remember after Irma the sense of relief and hope I felt when seeing out-of-state power teams arrive in our area and I was without power for only 14 hours. I know the people in the areas you are headed to will feel the same way. Thank you and stay safe.”

“We are one of the many, many TEC customers who were impacted by Hurricane Michael. We live in the Lake Talquin area located in Tallahassee, Florida. Thanks to your wonderful professional linemen, we were able to have power restored this afternoon around 4pm! Just want to thank ALL of you for taking time away from your homes and families to come help US! May God bless you, each one!”
Dear Member:

Spring has sprung and WREC is in full bloom! This past year has brought sustainable change and growth while maintaining our 7 Cooperative Principles.

Our first bloom began with our Vegetation Management Program as a key measure to system reliability. The leading cause of power outages on WREC’s distribution system is trees. While we recognize and appreciate their natural beauty and aesthetics, due to our tropical climate, tree growth over the last several years has increased significantly. ACRT and its staff of licensed ISA certified arborists have ensured that the vegetation on our system is managed and trimmed properly, improving the safety and reliability of our electric distribution system. To date, over 1,000 miles of right-of-way have been trimmed and reclaimed.

WREC continued to bud with our complete rebuild of the west Pasco and west Hernando areas. This involved millions of dollars in upgrades to our entire distribution system. This has not only improved service to our Members, it has storm-hardened the areas to better withstand natural disasters.

With the economy growing and more people moving into our five-county service territory, WREC has worked diligently to expand its system. In 2018 alone, we built 80 miles of power lines and added over 3,500 new accounts. During this expansion, we also cultivated a new crop of employees adding 25 journeymen qualified linemen. This will enhance our ability to manage growth and maintain a ready response team.

We have blossomed technologically with key upgrades to our SmartHub system. Our outage notification system will allow our Members to receive text messages and emails on power outages in their area. Members will have 24-7 access with three service outage notification choices; planned power outage, verified power outage, and power restored. Keeping you informed is important to us and these new features will allow faster, more up-to-date communication to our Members.

The light has shined on solar energy in the Sunshine State, and WREC is feeling the rays. We now have three solar systems in place providing Members with an alternative, diverse energy portfolio. WREC’s engineering team and our wholesale power provider, Seminole Electric Cooperative, is in the process of adding more solar energy to its generation mix. To date, over 1,000 WREC Members have added rooftop solar to their homes or businesses.

There is a bright future for electric vehicles in our state! With the purchase of “Lightning”, WREC’s new 2018 all electric Chevy Bolt, we have seen substantial cost benefits. “Lightning” has a range of 238 miles per charge accelerating from 0 - 60 in 6.5 seconds. It is very economical to operate, costing less than half of what it takes to operate a similarly sized gasoline vehicle.

WREC’s two foundations continue to plant the seeds for those in need and deserving of assistance. The Educational Foundation provided scholarships to another 110 high school seniors attending an in-state college, university or technical school; amounting to a $1.2 million investment into the next generation. Likewise, the Operation Round-Up foundation hit a major milestone disbursing over $2 million since the program began in 1994. Because of Members like you rounding up their electric bill to the nearest dollar, 604 Cooperative families received assistance throughout the years.

As you can see, WREC has been fertilizing, cultivating and blooming throughout the year. Our roots run deep and we are well positioned to continue to blossom in the future. Fiscally, your Cooperative is in sound financial condition, returning $21 million in Capital Credits to our Members this year. We will continue to look for innovative ways to serve our Members and our community. Thank you for growing with us!

Sincerely,

Billy E. Brown
Executive Vice-President & General Manager

WREC’s two foundations continue to plant the seeds for those in need and deserving of assistance. The Educational Foundation provided scholarships to another 110 high school seniors attending an in-state college, university or technical school; amounting to a $1.2 million investment into the next generation. Likewise, the Operation Round-Up foundation hit a major milestone disbursing over $2 million since the program began in 1994. Because of Members like you rounding up their electric bill to the nearest dollar, 604 Cooperative families received assistance throughout the years.

As you can see, WREC has been fertilizing, cultivating and blooming throughout the year. Our roots run deep and we are well positioned to continue to blossom in the future. Fiscally, your Cooperative is in sound financial condition, returning $21 million in Capital Credits to our Members this year. We will continue to look for innovative ways to serve our Members and our community. Thank you for growing with us!

Sincerely,

Billy E. Brown
Executive Vice-President & General Manager
After 37 years of dedicated service to Cooperative Members and employees, Mr. Hines retired last year from the District 5 Board of Trustees position. Mr. Hines and his wife, Annabelle, of 61 years are life-long residents and pioneers of this area. He is the grandson of C. E. Hines who was a charter member of the Board of Trustees and the Cooperative’s first President.

Mr. Hines took on this role based upon his genuine interest in a good quality of life for our community and nation. Prior to this, he worked for the American Can Company in Dade City from 1952 to 1968, and served two years in the 82nd Airborne of the United States Army during the Korean Conflict from 1954 to 1956. He was determined to start his own business with hands-on experience and became the owner and producer of Hines Grove in 1968 as a citrus grower. His involvement in agriculture led to his desire to help the community. He was elected to the Board of Trustees in 1981, a position he held until 2018.

Mr. Hines’ interests lay in seeing that the Cooperative continued to provide the best service available at the most economical price that could be attained for the welfare of our membership. It was his heritage, background, and business experience that cumulatively enabled him to perform his duties of Trustee in a manner that benefited the Members. He leaves a legacy that will benefit Cooperative Members for many years to come.

We thank him for his years of unwavering service and hope he enjoys his retirement.

OPEN AND VOLUNTARY MEMBERSHIP
Membership in a cooperative is open to all persons who can reasonably use its services and stand willing to accept the responsibilities of membership, regardless of race, religion, gender, or economic circumstances.
Cooperatives are democratic organizations controlled by their Members, who actively participate in setting policies and making decisions. Elected representatives (directors/trustees) are elected from among the membership and are accountable to the membership.

In primary cooperatives, Members have equal voting rights (one Member, one vote); cooperatives at other levels are organized in a democratic manner.
A NEW DIRECTION IN

VEGETATION MANAGEMENT

The Key To System Reliability

The leading cause of power outages on WREC's system is trees. We saw firsthand the impact trees have on power lines with Hurricane Irma. Everyday contract crews are trimming trees throughout our system to reduce outages and maintain adequate clearances between trees and power lines. However, due to our tropical climate, tree growth over the last several years has increased significantly. As a result of this increased tree growth, WREC Members were experiencing a higher number of service interruptions. This occurred even after more trimming crews were added to combat this growing problem.

WREC hired ACRT to manage our Vegetation Management Program. ACRT is based out of Akron, Ohio and is a leading vegetation management company in the electric utility industry. ACRT employs licensed arborists who are ISA certified. They are continually assessing distribution circuits on our system to improve reliability.

WREC recognizes and appreciates the beauty and aesthetics trees provide to the landscape throughout our entire service territory. ACRT was hired to ensure that the vegetation on our system is managed and trimmed properly. This will ensure safe and reliable operation of the Cooperative's electric distribution system and reduce outages.

Safety Is Our Number One Priority For Our Members, Employees, And The General Public

- Never trim, prune, or remove trees near power lines.
- Only use qualified licensed tree contractors to remove or trim trees growing near power lines.
- If you plan to remove or trim a tree near WREC power lines, please contact your local Cooperative office.
- It is recommended that trees and shrubs not be planted within 50 feet of WREC's overhead power lines, especially trees that grow greater than 25 feet in height.

If you are going to plant shrubs, trees, or install a fence, be sure to call 811 forty-eight hours before you dig so power lines and other possible hazards can be located.

This is a free service available to the general public and Members.
MEMBERS’ ECONOMIC PARTICIPATION

Members contribute equitably to, and democratically control, the capital of their cooperative. At least part of that capital remains the common property of the cooperative. Members allocate surpluses for any or all of the following purposes: developing the cooperative; setting up reserves; benefiting Members in proportion to their transactions with the cooperative; and supporting other activities approved by the membership.
Catastrophic events can occur at any time throughout our lives, but thanks to the generosity of our Members, a helping hand is there to provide assistance through WREC’s Operation Round-Up program. This program now has over 28,250 participating Members who have their monthly energy bill rounded up to the nearest dollar. Since 1994, Operation Round-Up has helped over 600 families and provided over $2 million in assistance to those in need.

Let’s meet a few that were helped in 2018...

Larisah Luiz-Baxter is a teenager battling cancer. This courageous young lady needed a motorized wheelchair due to balance issues and weakness. Thanks to your generosity, Larisah now has the mobility to move about her home. Larisah and her family are very grateful for your contributions which made her life a little easier.

Pasco County resident Domenico Ruggia, 98 years young and living on a fixed income, was having some health issues. His A/C was broken and he could not afford to have it fixed. With temperatures rising into the 90’s in his home, the heat was having a negative impact on his health. Through your generosity, his A/C was replaced and he can now breathe a little easier.

We thank you for your support of this noble program.
INVESTING IN EDUCATION

Helping Our Children Rise to Their Fullest Potential.....

Educational Foundation, Inc.

Investing in our communities and families is one of the guiding principles of electric cooperatives across the country, and helping our Cooperative families is proudly represented in our 7th Cooperative Principal, “Concern for the Communities We Serve”.

Since 1997, your Cooperative’s Educational Foundation has awarded 1,864 scholarships worth $12.1 million. This program is funded using Capital Credits that would otherwise be forfeited to the State of Florida as abandoned property.

Investing in our children is an investment in our nation’s future. It is the determination of the recipients, like Kobe Simon and Jordan Gennusa, (see below) that lead to lasting contributions to our society.

Dear WREC Educational Foundation,

I am writing this letter in regard to the generous scholarship I received from WREC Educational Foundation. Throughout the past few weeks, I have had the opportunity to be privileged enough to choose my college courses without having the financial burden that comes along with them. Soon enough, I will set out to continue my education that will pave the way to a successful future, and I have the WREC Educational Foundation to thank for this opportunity.

I also understand that I was extremely blessed and privileged to have a large part of the financial burden that college provides off of my shoulders these next four years. Again, I would like to express my extreme gratitude to Mr. Brown and the rest of the company for the amazing opportunity they have provided me.

Sincerely,

Kobe Simon | Class of 2018 - Hernando High School

To whom it may concern:

I wanted to say thank you so very much for the scholarship you awarded me to use at Marion Technical College/Florida State Fire College to earn my Firefighter I, Firefighter II and EMT certificates.

I proudly graduated on Friday, March 8, 2019, and passed my National EMT test on March 13, 2019. The program was very difficult physically, mentally and psychologically, but with the scholarship I was awarded from WREC at least I didn’t have to worry about money.

I am sure I will be able to find employment soon and at that point I plan on pursuing my Paramedic license also, so I can follow in my deceased father’s footsteps as a Firefighter/Paramedic.

I am enclosing a picture of myself taken during my training at the fire college and you can see by my smile just how happy I am.

Once again, thank you very much for helping me accomplish my life-long dream of becoming a Firefighter.

Sincerely,

Jordan Gennusa FF/EMT | Spring Hill, Florida
WREC BOARD OF TRUSTEES
Serving to Oversee and Shape Policies for Our Members

DISTRICT 1
Robert W. Strickland
Vice-President

DISTRICT 2
David S. Hunnicutt

DISTRICT 3
Patricia P. Bechtelheimer

DISTRICT 4
Alan F. Hengesbach
Secretary/Treasurer

DISTRICT 5
Robert J. Huss

DISTRICT 6
Terrence E. Schrader
President

DISTRICT 7
Desmond G. Little

DISTRICT 8
Paul R. Little

DISTRICT 9
Kimberly L. Kinney

DEDICATION & EXPERIENCE
Cooperatives are autonomous, self-help organizations controlled by their Members. If they enter into agreements with other organizations, including governments, or raise capital from external sources, they do so on terms that ensure democratic control as well as their unique identity.
Education and training for Members, elected representatives (directors/trustees), CEOs, and employees help them effectively contribute to the development of their cooperatives. Communications about the nature and benefits of cooperatives, particularly with the general public and opinion leaders, helps boost cooperative understanding.
2018
YEAR IN REVIEW

Withlacoochee River Electric Cooperative

JANUARY
WREC hires ACRT, an Ohio based firm, to manage its Vegetation Management Program. ACRT employs licensed arborists who are ISA certified.

FEBRUARY
WREC’s Board travels to Nashville to work on a strategic road map for cooperatives around the country.

MARCH
WREC awards $1.2 million in college scholarships to 110 graduating high school seniors.

APRIL
WREC holds its 71st Annual Meeting of the Membership.

MAY
Preparation for hurricane season is in full swing.

JUNE
Smart Thermostat Pilot Program is launched.

JULY
Lightning, WREC’s first all electric vehicle is purchased.

AUGUST
WREC begins converting traditional street lights to LED’s.

SEPTEMBER
WREC begins testing a new outage notification program through its SmartHub® App.

OCTOBER
WREC sends its largest contingent of crews to the Florida Panhandle to help with Hurricane Michael restoration.

NOVEMBER
WREC crews are still in the Florida Panhandle for our longest deployment ever.

DECEMBER
WREC Members start seeing a $21 million Capital Credit refund on their electric bills.
On Wednesday, October 10, Hurricane Michael roared ashore near Mexico Beach on the Florida Panhandle as a Category 4 storm, the first such storm in recorded history to make landfall in the northeast Gulf Coast, and the third most intense Atlantic Hurricane to ever make landfall in the United States. With winds reaching 155 mph, this worst-case scenario storm devastated the area and caused more than $15 billion in damages from winds and flooding.

On Thursday, October 11, WREC sent the largest contingent of storm personnel in our history to help in the recovery efforts of the nearly 350,000 Floridians who were without power. Our sister cooperatives, Talquin Electric and West Florida Electric were ravaged. The citizens of the Panhandle were grateful to WREC and our crews in assisting getting power restored to these badly damaged areas.

"It will take years for a full recovery, but this is a perfect example of our sixth Cooperative Principal: "Cooperation among Cooperatives.""

*Quotes from Coop Members on WREC’s Facebook page.*
2018 YEAR-END

STATISTICS

Withlacoochee River Electric Cooperative

<table>
<thead>
<tr>
<th>Variable</th>
<th>2018</th>
<th>2008</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average Number of Active Accounts</td>
<td>216,381</td>
<td>200,361</td>
<td>212,945</td>
</tr>
<tr>
<td>Total kWh Purchased by Cooperative Members</td>
<td>4,024,257,109</td>
<td>3,707,863,179</td>
<td>3,835,764,287</td>
</tr>
<tr>
<td>Average Monthly Residential kWh Usage</td>
<td>1,211</td>
<td>1,195</td>
<td>1,156</td>
</tr>
<tr>
<td>Total kWh Purchased by Cooperative</td>
<td>4,169,000,590</td>
<td>3,866,720,745</td>
<td>3,991,670,336</td>
</tr>
<tr>
<td>Cost of Power Purchased by Cooperative</td>
<td>$306,672,283</td>
<td>$295,963,239</td>
<td>$283,185,984</td>
</tr>
<tr>
<td>System Peak Demand in Kilowatts (KW)</td>
<td>1,191,029</td>
<td>983,614</td>
<td>901,942</td>
</tr>
<tr>
<td>Number of Full-Time Employees</td>
<td>507</td>
<td>470</td>
<td>501</td>
</tr>
<tr>
<td>Retirement of Capital Credits/Deferred Revenue Reductions</td>
<td>$21,237,033</td>
<td>$14,163,123</td>
<td>$20,147,567</td>
</tr>
</tbody>
</table>

In 2018, WREC...

- Ended the year with 512 employees
- Added 3,711 new services
- Closed the year with 11,134 miles of energized power lines
- Completed 40,327 reconnects
- Completed 40,430 disconnects
- Answered 348,828 customer calls
- Trimmed tree limbs away from over 1,010 miles of power lines and completed 4,170 right-of-way related service orders to help prevent unnecessary power outages
- Invested over $18.4 million in new materials and equipment
- Maintained a fleet of 267 vehicles

Your Cooperative grew at a steady pace in 2018.

One of the key elements critical to member satisfaction is reliability. At WREC, we are committed to streamlining our system and reducing power outages.

Cooperation among Cooperatives

By working together through local, national, regional, and international structures, cooperatives improve services, bolster local economies, and deal more effectively with social and community needs.
Concern for Community

Cooperatives work for the sustainable development of their communities through policies supported by the membership.
Your Cooperative has returned more than $301 million in Capital Credits and $72 million in Revenue Rate Reductions.

*WREC Revenue Rate Reduction Refunds
2016 - $7 million
2015 - $8 million

<table>
<thead>
<tr>
<th>Year</th>
<th>Capital Credits</th>
<th>Revenue Rate Reductions</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$21,237,032.67</td>
<td>$25,189,552.04</td>
</tr>
<tr>
<td>2017</td>
<td>$20,147,567.19</td>
<td>$25,187,905.58</td>
</tr>
<tr>
<td>2016</td>
<td></td>
<td>$25,189,552.04</td>
</tr>
<tr>
<td>2015</td>
<td></td>
<td>$25,187,905.58</td>
</tr>
<tr>
<td>2014</td>
<td>$15,186,202.39</td>
<td></td>
</tr>
</tbody>
</table>

2018 . . . . . . . . . . . . . .  $21,237,032.67
2017 . . . . . . . . . . . . . .  $20,147,567.19
2016 . . . . . . . . . . . . . .  $25,189,552.04
2015 . . . . . . . . . . . . . .  $25,187,905.58
2014 . . . . . . . . . . . . . .  $15,186,202.39

2018 . . . . . . . . . . . . . .  $21,237,032.67
2017 . . . . . . . . . . . . . .  $20,147,567.19
2016 . . . . . . . . . . . . . .  $25,189,552.04
2015 . . . . . . . . . . . . . .  $25,187,905.58
2014 . . . . . . . . . . . . . .  $15,186,202.39

2006 . . . . . . . . . . . . . .  $14,000,041.79
2005 . . . . . . . . . . . . . .  $13,735,562.17
2004 . . . . . . . . . . . . . .  $13,074,532.82
2003 . . . . . . . . . . . . . .  $12,082,542.22
2002 . . . . . . . . . . . . . .  $12,029,598.91
2001 . . . . . . . . . . . . . .  $11,949,301.35
2000 . . . . . . . . . . . . . .  $10,000,136.94
1999 . . . . . . . . . . . . . .  $9,999,990.72
1998 . . . . . . . . . . . . . .  $10,000,049.55
1997 . . . . . . . . . . . . . .  $10,000,073.72
prior . . . . . . . . . . . . . .  $49,631,902.56

Totals . . . . . . . . . . . . . .  $373,925,914.65
## Operating Revenues

<table>
<thead>
<tr>
<th>Item</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Energy Sales</td>
<td>$444,437,986</td>
<td>$408,803,246</td>
</tr>
<tr>
<td>Other Electric Revenues</td>
<td>18,530,478</td>
<td>18,236,628</td>
</tr>
<tr>
<td><strong>Total Operating Revenues</strong></td>
<td><strong>$462,968,464</strong></td>
<td><strong>$427,039,874</strong></td>
</tr>
</tbody>
</table>

## Operating Expenses

<table>
<thead>
<tr>
<th>Item</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchased Power</td>
<td>$306,679,316</td>
<td>$283,185,984</td>
</tr>
<tr>
<td>Operations</td>
<td>19,808,277</td>
<td>18,354,987</td>
</tr>
<tr>
<td>Maintenance</td>
<td>23,163,618</td>
<td>22,776,067</td>
</tr>
<tr>
<td>Consumer Accounting</td>
<td>13,538,011</td>
<td>13,194,597</td>
</tr>
<tr>
<td>Customer Service</td>
<td>371,412</td>
<td>256,158</td>
</tr>
<tr>
<td>Administrative and General</td>
<td>10,495,473</td>
<td>11,486,860</td>
</tr>
<tr>
<td>Depreciation</td>
<td>27,028,099</td>
<td>26,034,382</td>
</tr>
<tr>
<td>Taxes</td>
<td>11,111,828</td>
<td>10,445,683</td>
</tr>
<tr>
<td>Interest</td>
<td>16,398,068</td>
<td>16,157,674</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td><strong>$428,594,102</strong></td>
<td><strong>$401,892,392</strong></td>
</tr>
</tbody>
</table>

## Margins

<table>
<thead>
<tr>
<th>Item</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Margins</td>
<td>$34,374,362</td>
<td>$25,147,482</td>
</tr>
<tr>
<td>Non-Operating Margins</td>
<td>12,210,359</td>
<td>9,135,532</td>
</tr>
<tr>
<td>Capital Credits from Associated Organizations</td>
<td>9,078,658</td>
<td>9,618,280</td>
</tr>
<tr>
<td><strong>Net Margins</strong></td>
<td><strong>$55,663,379</strong></td>
<td><strong>$43,901,294</strong></td>
</tr>
</tbody>
</table>

## Assets, Equities & Liabilities (As of December 31)

### Balance Sheets

#### Assets

<table>
<thead>
<tr>
<th>Item</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$219,023,619</td>
<td>$120,642,085</td>
</tr>
<tr>
<td>Investments in Associated Organizations</td>
<td>125,689,589</td>
<td>117,928,961</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>18,050,908</td>
<td>16,665,695</td>
</tr>
<tr>
<td>Inventory</td>
<td>23,056,536</td>
<td>21,495,986</td>
</tr>
<tr>
<td>Special Deposits</td>
<td>112,895</td>
<td>116,895</td>
</tr>
<tr>
<td>Prepayments</td>
<td>35,342,473</td>
<td>92,207,321</td>
</tr>
<tr>
<td>Interest Receivable/Deferred Debts</td>
<td>31,674,919</td>
<td>29,896,868</td>
</tr>
<tr>
<td>Non-Utility Property</td>
<td>621,286</td>
<td>649,081</td>
</tr>
<tr>
<td>Utility Plant*</td>
<td>615,293,720</td>
<td>592,547,002</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$1,068,865,945</strong></td>
<td><strong>$992,113,914</strong></td>
</tr>
</tbody>
</table>

#### Member Equities

<table>
<thead>
<tr>
<th>Item</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership Fees</td>
<td>949,665</td>
<td>931,620</td>
</tr>
<tr>
<td>Capital Credits</td>
<td>554,522,489</td>
<td>520,096,143</td>
</tr>
<tr>
<td><strong>Total Equities</strong></td>
<td><strong>$555,472,154</strong></td>
<td><strong>$521,027,763</strong></td>
</tr>
</tbody>
</table>

#### Liabilities

<table>
<thead>
<tr>
<th>Item</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Long-Term Debt</td>
<td>$406,321,298</td>
<td>$360,933,061</td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>19,053,477</td>
<td>13,361,265</td>
</tr>
<tr>
<td>Customer Deposits</td>
<td>23,581,542</td>
<td>23,678,455</td>
</tr>
<tr>
<td>Non-Current Liabilities</td>
<td>112,895</td>
<td>116,895</td>
</tr>
<tr>
<td>Other Current and Accrued Liabilities</td>
<td>37,557,644</td>
<td>39,937,521</td>
</tr>
<tr>
<td>Deferred Credits and Miscellaneous Reserves</td>
<td>26,766,935</td>
<td>33,058,954</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$513,393,791</strong></td>
<td><strong>$471,086,151</strong></td>
</tr>
<tr>
<td><strong>Total Equities and Liabilities</strong></td>
<td><strong>$1,068,865,945</strong></td>
<td><strong>$992,113,914</strong></td>
</tr>
</tbody>
</table>

*Net of Accumulated Depreciation
WREC Utility Plant

Includes substations, poles, wire, meters, etc.

<table>
<thead>
<tr>
<th>Year</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$707,456,790</td>
<td>$732,956,581</td>
<td>$765,289,298</td>
<td>$801,254,560</td>
<td>$837,191,284</td>
<td>$872,337,391</td>
<td>$906,040,973</td>
</tr>
</tbody>
</table>

Average Residential Usage (kWh)

<table>
<thead>
<tr>
<th>Year</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Usage</td>
<td>900</td>
<td>1,000</td>
<td>1,000</td>
<td>1,100</td>
<td>1,156</td>
<td>1,199</td>
<td>1,211</td>
</tr>
</tbody>
</table>

The Energy Dollar

Source of Revenue

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential</td>
<td>$ .75</td>
<td>$ .74</td>
</tr>
<tr>
<td>Commercial</td>
<td>.21</td>
<td>.22</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>.04</td>
<td>.04</td>
</tr>
<tr>
<td>Total</td>
<td>$1.00</td>
<td>$1.00</td>
</tr>
</tbody>
</table>

Use of Revenue

<table>
<thead>
<tr>
<th>Year</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchased Power</td>
<td>$ .66</td>
<td>$ .67</td>
</tr>
<tr>
<td>Operations/Maintenance</td>
<td>.15</td>
<td>.15</td>
</tr>
<tr>
<td>Depreciation</td>
<td>.06</td>
<td>.06</td>
</tr>
<tr>
<td>Taxes</td>
<td>.02</td>
<td>.02</td>
</tr>
<tr>
<td>Interest on Debt</td>
<td>.04</td>
<td>.04</td>
</tr>
<tr>
<td>Operating Margins</td>
<td>.07</td>
<td>.06</td>
</tr>
<tr>
<td>Total</td>
<td>$1.00</td>
<td>$1.00</td>
</tr>
</tbody>
</table>

WREC Property Taxes

<table>
<thead>
<tr>
<th>Year</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Value</td>
<td>$7,226,000</td>
<td>$7,482,699</td>
<td>$7,761,285</td>
<td>$7,965,964</td>
<td>$8,022,402</td>
</tr>
</tbody>
</table>
WITHLACOOCHEE RIVER ELECTRIC
COOPERATIVE, INC.

Your Touchstone Energy® Cooperative

CO-OP OFFICES

BILLY E. BROWN CORPORATE CENTER
14651 21st Street • Dade City, Florida 33523 | 352-567-5133 | www.wrec.net

ONE PASCO CENTER DISTRICT OFFICE
30461 Commerce Drive • San Antonio, FL 33576
352-588-5115

CRYSTAL RIVER DISTRICT OFFICE
5330 West Gulf-To-Lake Highway • Lecanto, FL 34461
352-795-4382

BAYONET POINT DISTRICT OFFICE
12013 Hays Road • Shady Hills, FL 34610
727-868-9465

WEST HERNANDO DISTRICT OFFICE
10005 Cortez Boulevard • Weeki Wachee, FL 34613
352-596-4000

Like us on Facebook
follow us on Twitter
follow us on Instagram

WithlacoocheeRiverElectricCopr
Withlacoochee_River_Electric